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Director
Intelligence Community Staff
Washington, D.C. 20505

22 SEP 1983

MEMORANDUM FOR: The Honorable James P. Wade
Principal Under Secretary of Defense for
Research and Engineering

SUBJECT: NWMP Issues

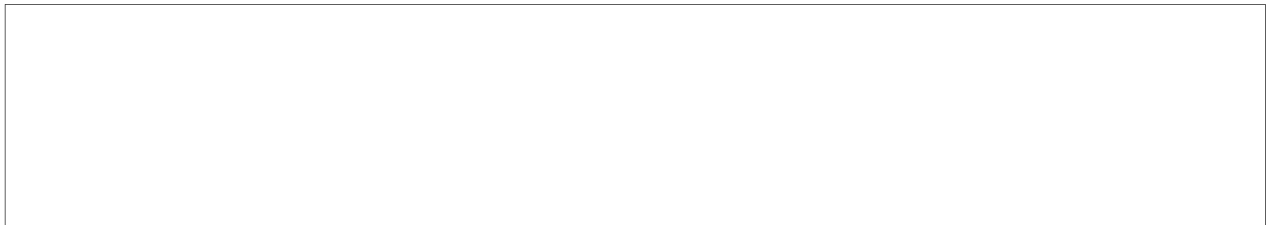
1. In accordance with the decisions made at the 8 September meeting of the NWMP Executive Review Board, following are those issues that the Intelligence Community believes must be resolved in order to enable the Community to fulfill its commitment both to support the DoD portion of the NWMP and to interface the NWMP with associated parallel Presidentially-mandated undertakings.

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2. The Community continues to be concerned that, thus far in the development of the NWMP, DoD has failed to recognize properly the related but independent roles of other players whose responsibilities span the spectrum of conflict from peacetime through crisis, theater conventional war, theater and general nuclear war, and the transition back to peacetime. In addition, the national intelligence and communications assets needed to support DoD warfighting capabilities also must be able to support the President in his roles as Chief Executive and Chief of State--roles involving key non-DoD players such as the DCI, FEMA, and the Department of State. These interrelationships are inadequately addressed in the NWMP study. Thus, we believe that:

- The NWMP study must take into consideration the role of the DCI as principal intelligence advisor to the President during wartime as well as peacetime by expanding the assessment of the proposed minimum survivable mix options to cover all relevant intelligence needs.

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3. We note also that the NWMP project is on a track that bypasses completely the established mechanisms normally used to obtain a Presidential review and decision, including the IGs and SIGs for intelligence and defense planning and the NSC. To do so denies the Secretary of Defense and the President the assurance they need that all interested parties have had an opportunity to understand and comment on the plan at the appropriate management/advisory level. In this regard, we believe that, as a minimum:

- The established national intelligence institution and its planning, programming and review mechanisms must be involved in the NWMP effort where appropriate.
 - o All substantive intelligence judgments (threat estimates, key intelligence inputs to scenarios and military or political assessments) must be reviewed by the National Foreign Intelligence Board prior to submission to the President.
 - o The necessary program manager review and budgetary work to determine technological feasibility and fiscal reality of intelligence-related initiatives must be accomplished under the direction of the National Foreign Intelligence Council.
 - o The SIG(I) and SIG(DP) must each review the NWMP report prior to its submission to the President.

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4. As you are already aware, the Intelligence Community has identified a number of substantive issues in the NWMP study which, if left unresolved, would render it unusable as a basis for further work because of the exclusion of major aspects of the intelligence scene. In this regard, we believe that:

- Policy guidance as to the warfighting capability level desired and attainable by the Secretary of Defense to fulfill his mission must be clearly established so that all NWMP Working Groups have a common goal.

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